

Published exclusively for the Staff of Montefiore Hospital Pittsburgh 13, Pennsylvania

Volume 1

Number 1

May, 1959

### A "SPECIAL" HELLO!

We sincerely hope you enjoy your new <u>Medical Staff Newsletter</u>, making its debut with this issue. For quite some time we have been considering publishing a newsletter, designed to bring to you the most important items of interest concerning Montefiore Hospital.

We invite you to submit articles which you feel are of importance and of interest, and which should be brought to the attention of the entire staff. And won't you please let us know your views of the Newsletter and its contents as each issue comes from the press.

Sidner M. Bergman

Executive Director

Harry M. Margolis M. D.

President, Medical Staff

# RESULTS OF BLUE CROSS SURVEY

Medical Staff members will be interested in the results of a study made recently by the Hospital Service Association of Western Pennsylvania (Blue Cross). This study compared the average length of stay and charges of Blue Cross patients in the 14 hospitals of 300 or more beds in Western Pennsylvania, from June 1 through November 30, 1958.

It will be noted that in <u>nine</u> of the 12 diagnosis categories used by Blue Cross Plans, the length of stay at Montefiore Hospital is below the district average. In <u>five</u> of the categories, the charge per claim at the Hospital runs well below the district average.

The increase in charge per claim apparent in seven of the categories is due to the fact that we provide certain surgical and medical services which are highly specialized, some of which are not available in many district hospitals.

		Average Length of Stay		Average Charge per Claim	
	Av <b>ø</b> .	Mont.	Ave.	Mont.	
Maternities (Deliveries)	6.33	6.58	181,55	205.91	
Other Maternities	3, 69	3,30	100.11	103.08	
Tonsils & Adenoids	1. 79	1.27	70.64	62.13	
Digestive System (Surgical)	9.30	10,58	255.15	312,27	
Genito-Urinary (Surgical)	9.35	7.98	252.46	231, 31	
Benign Tumors (Surgical)	7.90	5.29	217.04	163.55	
Injuries & Poisonings (Surgical)	10.14	8.36	235, 29	224, 83	
All other Surgical	10.97	8.60	279.43	234.84	
Respiratory System	8,81	7.40	204.48	211, 36	
Digestive and Genito-Urinary System	8.95	8.66	226.35	243, 11	
Circulatory System	13, 28	13.37	314.71	393.61	
All other Medical	10.48	9.62	228,60	261.34	

# STAFF OFFICERS ELECTED

At last month's Medical Staff meeting in the 3rd floor Conference Room, the following officers were elected to serve for the 1959-1960 term:

President ----- Dr. Harry M. Margolis Vice-President ----- Dr. Gilmore M. Sanes Secretary-Treasurer---- Dr. Lloyd G. David

### OPHTHALMIC CONGRESS HELD

Dr. Harvey Thorpe and the Ophthalmological Department faculty conducted the annual Ophthalmic Congress, May 4 through May 7. This year found 48 doctors from 16 states and two foreign countries in attendance.

The Slit-lamp microscope, used in the diagnosis of eye disease, was the central theme for discussion. Applanation tonometry, a more accurate method of diagnosing glaucoma, was also discussed.

# RADIO-ISOTOPE SCANNER DONATED

A grant from the Louis D. Beaumont Foundation, obtained through Mrs. Edgar L. Hirsh, Hospital Board member, will provide a radio-isotope scanner to be used in cancer detection.

Mr. Nathan L. Dauby, Chairman of the Foundation and Vice-President of the May Company in Cleveland of which Kaufmann's Department Store is a branch, announced the grant early this month.

#### CHANGES IN INTERN AND RESIDENT PERSONNEL

On July 1 the following interns and residents will leave Montefiore Hospital for additional study. Their destinations are noted in parentheses.

Charles D. Bluestone (University of Illinois)
Samuel P. Granowitz (Navy---- San Diego)

Richard E. Katz (Public Health Service----Detroit)

Norman N. Kresh (Western Psychiatric Hospital -- Pittsburgh)

Norman Franklin (Air Force----California)

Nylson Francidli

Choo H. Lee (Vets. Adm. Hospital---Pittsburgh)

Kurt M. Lewin

Felix W. Miller (Magee Hospital----Pittsburgh)

Alan L. Morgan (Air Force)

Carlos A. Schechtmann (South Side Hospital---Pittsburgh)

Norbert J. Weikers (Air Force)

The interns and residents listed below are staying with us at Montefiore Hospital to continue their education.

Carl B. Klodell (Ophthalmology)

Muzaffer O. Baykal (Pathology)
Houshang Berjis (Ophthalmology)
Ilhan Bumin (Pathology)
Manfred L. Cohen (Surgery)
Stanton B. Elias (Ophthalmology)

Morton L. Goldstein (Medicine)
Corazon M. Perez (Pathology)
Ismail S. Sensel (Anesthesia)

The following interns and residents will assume duties at Montefiore Hospital on July 1. Former schools and hospitals are shown in parentheses.

Alan I. Snyder (Jefferson-Philadelphia) (U. of Pittsburgh) Howard E. Reidbord Herman L. Klieger (U. of Pittsburgh) Harvey Z. Klein (U. of Pittsburgh) James H. Frank (Jefferson) Alan N. Bress (U. of Pittsburgh) Robert A. Fine (U. of Pittsburgh) Phillip Balk (U. of Pittsburgh) Jaime Franco (U. of Cartagena - Columbia) Manuel G. Hechanova (U. of Santo Thomas) - Philippines Christina L. Domongo (Samaritan Hospital, Troy, N. Y.) (Mount Sinai, Hartford, Conn.) Robert R. Areza (Bergen Pines County Hospital, Paramus, N. J.) M. Hayati Kenmas (Orange Memorial, Orange, N. J.) Manuel Q. Arjona Victoria F. Enrile (Mercy Douglas, Philadelphia, Pa.) Omar K. Sonbay (E. W. Sparrow, Lansing, Mich.) Joseph Stein (Unity Hospital, Brooklyn, N. Y.) Leonard R. Myers (St. Francis, Pittsburgh, Pa.)

> (Presbyterian, Pittsburgh, Pa.) (Akron City Hospital, Akron, Ohio)

(Methodist Hospital, Peoria, Ill.)

(Overlook Hospital, Summit, N. J.)

(N. Wheeling Hospital, Wheeling, W. Va.)

Melvin Fader Herbert E. Croft Talip Talibi

INTERNS TO ATTEND ANNUAL PICNIC

Ricardo U. Alerre Irineo M. Nacino

On Thursday, June 25, the Montefiore Hospital Intern Picnic will be held at the Green Oaks Country Club in Verona, Pa.

Golfing privileges will be available starting at 12:00 Noon. A cocktail hour is scheduled in the club quarters immediately preceding dinner. Dinner will be served at 6:00 p.m.

The interns and residents are planning a series of skits to be done by yours truly as a part of the evening's entertainment. There will be no charge for paid-up staff members.

### PATIENT DISCHARGE HOUR CHANGED!

The patient discharge hour has been changed from 1:00 p.m. to 11:00 a.m. This change has been approved by the Executive Management Committee and the Medical Staff Executive Committee. The change will help admit patients without delay and avoid late admissions, therefore resulting in a maximum utilization of beds.

Discharge notes should be written the day prior to discharge in order not to cause any delay at the actual time the patient leaves. Should a patient not leave by 11:00 a.m., he will be charged for an extra day. This charge is not covered by any insurance whatsoever.

# RESEARCH INSTITUTE ACCEPTING REQUESTS FOR FACILITIES

The Institute of Research has been integrated at the Hospital as the Department of Research of Montefiore Hospital.

The overall responsibility for research activities is now a function of a Research Committee consisting of Dr. Jack Myers, who is the Chairman, Dr. Harvey Mendelow, Dr. Jerrold Hydovitz, Dr. Jerome Buckman and Dr. Richard Abrams. Dr. Abrams is Director of Research at the Hospital.

The Research Committee hopes to encourage investigative activities by the Hospital Staff and is serving as a body to receive requests from the Staff for space and facilities to carry out individual research projects.

Plans are being made ready to setup surgery and dog facilities at 245 Darragh Street. Plans indicate these will be ready in the fall of the year. This represents expansion in the laboratories to cover an area in which the labs were completely lacking in the past.

#### PATHOLOGY LABORATORY RENOVATION COMPLETED

The Hospital Pathology Laboratories have undergone a <u>complete</u> renovation or reevaluation, as did the lab itself. The reason for this is to check the accuracy and practicality of the procedures and to eliminate any which are no longer of any value. Also, an expansion of the scope of the lab and the type of problems which can be handled is now in effect.

One of the projects which Dr. Harvey Mendelow, Laboratory Director, is interested in establishing is a teaching file of Kodachrome slides so that any doctor who might need these for a lecture, a conference, or a seminar will be able to obtain them right here in our own lab. If any members of the staff have any contributions along these lines, they would be most welcome.

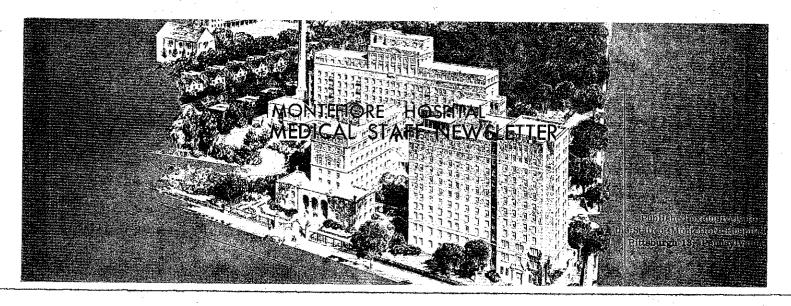
And, too, all staff members are asked to feel free to offer any suggestions with reference to how the laboratory functions may be improved.

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Volume 1 Number 2

June, 1959

# ADVISORY EDITORIAL BOARD

The Medical Executive Committee has approved the establishment of an Advisory Editorial Board for the Medical Staff Newsletter. The Board consists of the Medical Staff President, the Chief of Medicine and the Chief of Surgery, or their delegates. The function of the Advisory Editorial Board is to review, clear and implement articles of interest to the Medical Staff.

Members of the Staff are requested to direct articles to these persons or to the Executive Director's office. A box has been placed in the Medical Staff Lounge also, for receiving articles for publication.

# HOSPITAL HISTORY IN OUTLOOK

Doctors may be interested in an article on the history and progress of Montefiore Hospital in the June 26th issue of the <u>American Jewish</u> Outlook. The newspaper is celebrating its silver jubilee with the printing of this publication.

A copy for perusal is available in the Medical Library. Editions may also be purchased in the Gift Shop.

# RESEARCH GRANTS AWARDED

The United Cerebral Palsy Foundation has renewed a grant to Dr. Y. D. Koskoff and R. A. Patton to continue their efforts on "Behavioral Effects of Hemispherectory in Subhuman Primates and in the Child with Cerebral Palsy." The grant was in the amount of \$9,677. The Foundation also awarded a new grant for \$3,154.00 to initiate a study on "Genesis of spasticity and involuntary movements in the child with reference to the globus pallidus and related extrapyramidal structures."

The Pennsylvania Heart Association has made a new grant to Drs. S. Krause and J. D. Hydovitz for \$5,000.00 to investigate the relation of hypothyroidism to myocardial infarction.

# SPECIAL LINE FOR DOCTORS!

Arrangements have been made to provide a special telephone line into the Hospital for doctors to use in the event of an emergency. In the event the Hospital lines are busy, incoming calls can be received from you if you will dial MAflower 1-6030.

#### VERBAL ORDERS DISCONTINUED

Staff members are hereby notified that verbal orders will be discontinued as of July 1. The Medical Staff will be circularized in order to minimize the number of calls which were necessary under the old system.

# ORIENTATION PROGRAM FOR INTERNS

The new interns and residents will participate in an orientation program during their first week at Montefiore. This will begin on June 29.

Arrangements have been made for the new men to start a few days early this year in order to allow them adequate time between the end of the year and the start of their new residencies.

#### NOTEWORTHY NOTES

Dr. Harry Margolis presented a paper on "A constructive approach toward the management of irreversible illness" at the National Conference on Jewish Communal Service which was held at the Penn-Sheraton Hotel from May 29 through June 2.

Dr. Leon Libenson is joining the research staff on July 1 to work jointly with Dr. Richard Abrams on intermediary metabolism related to tumor growth and with Dr. Milton Jena on certain blood plasma enzymes as indicators for cancer diagnosis.

Dr. Abrams has been invited to write the chapter on Nucleic Acid Metabolism for Volume 30 of the Annual Review of Biochemistry.

Dr. Mary Edmonds is spending July and August carrying out studies on nucleic acid catabolism at the Marine Biological Laboratory in Woods Hole. Massachusetts.

#### PICNIC

The Interns' and Residents' picnic proceeded very successfully on June 25 at the Green Oaks Country Club despite rain which dampened the golfers' spirits.

After a delicious steak dinner each intern and resident received a table radio and various and sundry gifts from the Medical Staff.

The annual award from the Department of Pathology to the Intern who secured the most autopsy permissions went to Drs. Charles Bluestone and Samuel Granowitz. This tie for first place occurred for the second time in 35 years.

Drs. Maurice F. and Milton Goldsmith were recognized for their long years of service to Montefiore. Dr. Harry Margolis, and other elected Staff members and Mr. Stanley J. Kann were called on for remarks. The interns' annual show completed the evening.



Volume 1 Number 3

July 1959

#### FROM THE MEDICAL SCRAPBOOK

We are all familiar with the phrase, "Charity begins at home." But we sometimes pass over lightly the important word "begins." IT DOES NOT END THERE!

During vacation days when many of the doctors and nurses are away for a few weeks, those of us who are covering the various services are doing so with less help than we are generally accustomed to. This can be trying at times so that ordinary problems may be distorted to disproportionate size. This reaction can only worsen the situation, and might result in lowering the efficiency of those with whom we work. For we should remember that those who are working with us are doing so under the same trying conditions.

#### DISASTER DRUG CARTS

A cart for drugs to meet with disasters has been prepared from a list approved by the Pharmacy and Therapeutic Committee. This cart was available during the recent mock disaster drill. All drugs requested by physicians during the drill were available on the carts.

# QUARTERLY STAFF MEETING

Shortly before the July 2 Quarterly Staff Meeting, staff members were circularized with a report of the minutes of the previous meeting. This was done to eliminate the necessity of reading each committee report at the meeting. Any additions or questions concerning these minutes were settled and new business was proceeded with.

The dinner following the business meeting was held in honor of Dr. William Shapera, Chief of the Division of Neuro-Psychiatry, on his promotion to the Emeritus Staff. Dr. Shapera was lauded for his many years service (28) to Montefiore Hospital.

#### EYE MEDICATION IDENTIFICATION

In cooperation with the Ophthalmological Department, The Pharmacy is in the process of color coding the glass containers for eye medication for easy identification by doctors and nursing personnel. The container itself is not coated however, only the NAME of the medication which is etched into the glass bears the coloring. The key is as follows: myotics-green; mydriatics-red; others - black.

#### NURSING SCIENCES TAUGHT HERE

Seventy incoming freshman students will receive instructions in all classes of their curriculum right here at Montefiore Hospital. Now that the School of Nursing has taken over the teaching of the sciences, the necessity of attending these classes at the University of Pittsburgh is no longer required.

Applications for admission to the freshman class have been closed since May 31.

#### NEW DIRECTOR AND ASSOCIATE

Miss Margaret Greulich and Mrs. Anna Thulin, newly-appointed Director and Associate Director of Nursing extend an invitation to members of the Medical Staff to visit the Nursing Office at any time to discuss any problems or to offer any suggestions they may have concerning the more efficient operation of the Department.

### PHYSICAL CHANGES IN PHYSICAL THERAPY

After consultation with Dr. Samuel Sherman, Chief of the Division of Physical Medicine, changes were made in the Physical Therapy Department which have provided 40% additional space. Much of the old equipment has been replaced by new and some improved devices for total patient rehabilitation.

The funds for these improvements were provided by the Arthritis and Rheumatism Foundation primarily as a result of the efforts of Dr. Harry M. Margolis.

Also, as a result of this gift, the hospital will add the services of an occupational therapist in the fall who will work with the Physical Therapist under Dr. Sherman's direction. This move is designed to offer a much broader range of patient services in furthering the hospital's concept of total patient rehabilitation.

More will be reported on this in the future.

#### EMERGENCY ROOM IMPROVEMENTS COMPLETED

The enclosure of the space next to the Emergency Room to increase the admitting area, thereby increasing its efficiency, has been completed. The change was effected by our own Maintenance Staff. The hospital has also established a much more comprehensive service in the transportation of patients to and from the X-Ray and Physio-Therapy Departments and the Heart Stations.

#### DRIVEWAY ENTRANCE SCHEDULED FOR REPAIRS

Now that Darragh Street has been resurfaced, the Hospital will undertake repairs to the driveway entrance and the doctor's parking lot. This may demand the relocation of the parking gate a few feet in either direction. After this occurs, new parking lot keys will be reissued to the eligible members of the Medical Staff. These revisions to the lot will be made at no cost to the hospital.

# IN AND OUT REGISTER

THE In-and-Out Register in the Doctor's Lounge and the series of boxes used by the doctors for consultation requests have been brought up to date to reflect the additions and deletions on the Staff.

# GRANT REQUESTS

Montefiore Hospital has been notified by the Health Research and Services Foundation that requests for new research grants and renewals of existing grants which expire prior to April 30,1960, are being solicited. Any interested physician who wishes more information or who wishes to pick up the blank request forms, should contact the Executive Director's Office. The office will be more than happy to provide you with any assistance and cooperation that we can.

We hope that doctors will take advantage of this offer by filing their applications early. We feel that grant requests will again receive favorable consideration since many of the requests made last year were awarded.

#### ROENTGENOLOGISTS APPOINTED

The Radiology Department has two new men in the persons of Doctors Stuart Weiss and Marvin Brodie.

Dr. Brodie received his B.A. and M.D. degrees from Wayne University in Detroit. He interned and took his residency in Internal Medicine at Sinai Hospital in Detroit. He completed a radiology residency and was named a Fellow in Cardiac Roentgenology at Cincinnati General Hospital.

Dr. Brodie is a Diplomate of the American Board of Radiologists and is certified in diagnostic and therapeutic radiology and nuclear medicine. An article of his on the "Use of Iodipomide Methyclucomine" was published in the American Journal of the Medical Science in 1956.

Dr. Weiss graduated from the University of Rochester and the New York Medical College.

He interned at South Baptist Hospital, New Orleans and took his residencies in Radiology at Sibley Memorial Hospital, Washington, D.C. and Jersey City Medical Center. He completed a residency and was named a Fellow in Radio Therapy at Montefiore Hospital, New York.

Before coming to Pittsburgh, Dr. Weiss was radiologist for the Cumberland Valley Radiological Association in Knoxville, Tennessee and Consultant for the United Mine Workers Retirement Fund there. He also served with the United States Navy at Newport, Rhode Island.

Dr. Weiss is a Diplomate of the National Board of Medical Examiners.



Volume 1 Number 4

September, 1959

# POST-OPERATIVE RECOVERY SUITE

Approximately three years ago, the Ladies Hospital Aid Society donated a large amount of money from the proceeds of the Annual Hospital Ball to construct a recovery suite. Upon the advice of the Building Committee, a space now occupied by the Dietary Department was ruled out as an unnecessary expenditure, since this area would have to be redeveloped when the new operating rooms and recovery suite were built.

However, the acute shortage of nursing personnel reopened the issue due to the fact that caring for the post-operative patient has become a serious problem. It was decided that an area in close proximity to the operating room which would require little remodeling would be the likely answer for a post-operative recovery suite.

The three south lecture room is the answer. Plans are now under way to install an intensive care unit and recovery suite for surgical patients in this area. After surgery and anesthesia, patients can recover here to a point where their respiratory and circulatory systems can become stabilized. The unit will also receive some of the most acute surgical cases, both pre-operatively and post-operatively, and provide intensive care. Nursing care on the floors can be conserved in this way and at the same time provide patients with more expert, immediate, post-operative supervision.

Mobile beds will be provided which will insure patients' transfer from the operating room to the recovery suite and later to their own rooms with the least disturbance. A compact, wall-mounted bedside unit, designed by Mr. Sidney Bergman, will replace the customary bedside table. It will make available four feet of shelf space and facilities for routine blood pressure, suction and oxygen to be used at a moment's notice. LECTURES AND MEETINGS WILL BE CONDUCTED IN THE NURSES' HOME RECREATION ROOM IN THE FUTURE.

# SENIOR STUDENTS IN SURGERY TAKE CLASSES HERE

The University of Pittsburgh Medical School has asked us to take Senior Medical students in surgery for the ensuing school year. Five students have been assigned to us and the entire teaching schedule has been revised in accordance with the different concept which is now being considered by the faculty of the Pitt Medical School.

Last year's experience with the junior group in surgery was highly satisfactory and the students were universally enthusiastic with their studies here. We are looking forward to a similar experience with the senior group.

# EEG LAB IN NEW QUARTERS

The Electroencephalograph Laboratory is now an integral part of the medical services at Montefiore Hospital. The lab was moved from the research section of the 8th floor to the 2nd floor of the Out-Patient Department. The change in location of the lab is most advantageous because of the improved access for out-patients as well as in-patients.

# NEW PORTABLE UNIT FOR X-RAY

The X-Ray Department has received a new high-powered portable X-Ray unit which will enable the Department to obtain films of better quality than the one used in the past. However, it must be emphasized that no examination with a portable unit can equal the quality obtainable from the equipment in the Department itself.

Whenever it is at all possible, the patient should be sent to the X-Ray Department.

# SURGICAL RESEARCH FACILITIES BROADENED

Since the establishment of the research area on the 8th floor, one of its recognized weaknesses has been that experimental operations could not be conducted on large animals such as the dog. As a result, the research program was stymied.

In order to become approved for a four-year surgical residency, such a facility must be available. With the cooperation of Administration and approval of the Executive Management Committee permission was granted. Plans are now being processed to redevelop space in a house belonging to the Hospital at 245 Darragh Street.

# PHOTO SCANNER FOR ISOTOPE DEPARTMENT

A photo-scanner of a very advanced type is now being assembled by the manufacturer for use in the Isotope Department. The photo scanner will be used to locate certain types of brain tumors and metastatic carcinoma of the liver. In addition, it will be extremely valuable in picking up thyroid nodules and metastatic thyroid malignancies.

Clinical services in the Isotope Department are being expanded on the 8th floor to include the area formerly occupied by the Electroencephalographic Laboratory.

# UTILIZATION COMMITTEE ESTABLISHED

The Medical Staff, in accordance with a request by the Allegheny County Medical Society, has established a Utilization Committee. A Utilization Committee is established within the Medical Staff of a hospital to assure that all of the in-patient service given is necessary and could not be provided as effectively in the home, office, out-patient department, or some other more appropriate, available facility. The Utilization Committee analyzes and identifies factors that may contribute to unnecessary or ineffective use of in-patient services and facilities, and makes recommendations designed to minimize ineffective utilization.

It is a fact-finding, educational instrument of the Medical Staff without authority directly to effect changes in procedures or lessen the responsibility and privileges of other medical staff committees or individual members of the Medical Staff. It operates to strengthen the responsibility and authority of existing medical staff and administrative structure by making practical recommendations to the appropriate body for consideration and action.

The Utilization Committee devotes particular attention to the following areas which generally account for ineffective utilization:

- : Unnecessary admissions.
- : Excessive length of in-patient stay.
- : Delay in use or over-use of x-ray, laboratory and other diagnostic and therapeutic services.
- : Delay in consultation and referral.

The Utilization Committee has plans to meet very shortly, and further developments will be reported in the near future.

### HOSPITAL PERSONNEL ACTIVE AT FAIR

Montefiore Hospital personnel, in cooperation with the Allegheny County Medical Society, manned the First Aid Emergency Station for a designated period of time at the Allegheny County Fair this year. Dr. James Frank, Dr. Talip Talabi and Miss Anne McBain did the honors.

### GLAUCOMA SCREENING TESTS

The Pittsburgh Branch of the Association for the Blind, The Pittsburgh Ophthalmological Society, the Allegheny County Medical Society, and the 24 hospitals in the county who have facilities for eye service, have for the second consecutive year sponsored the glaucoma screening tests in the 24 hospitals. At Montefiore, the tests were administered in the Out-Patient Department on September 28 and 29.

It was repeated this year because of the unprecedented turnout last year at this time, in which 20,199 persons were given the tests. Of this number, 1,199 were referred for further evaluation, 378 were positively identified, and 33 were suspected of having the disease. Your reporter doesn't have this year's figures to date.

# OCCUPATIONAL THERAPIST ASSUMES DUTIES

Mrs. Olympia Pappas, has assumed the duties of Occupational Therapist here as part of the Hospital's plan to offer complete rehabilitation to patients. Mrs. Pappas extends an invitation to the members of the Medical Staff to familiarize themselves with the service and to take advantage of it wherever they feel it is indicated.

"Occupational therapy affords a means of rehabilitation through the use of prescribed activity while under the direction of a physician", says Mrs. Pappas, "and it helps the patient become self-reliant as soon as possible through such projects as woodworking, weaving, printing, ceramics and the like. It helps the patient gain increased muscle strength and retrain himself in the activities of daily living."

Mrs. Pappas studied at the Ohio State University School of Occupational Therapy. She trained at Indianapolis General Hospital, Western Psychiatric, Tuberculosis Hospital. She comes to us from her previous position at Western Psychiatric Institute.

#### MEDICAL STAFF AT BICENTENNIAL HEALTH FAIR

We are proud of the number of Montefiore Hospital Medical Staff members who participated in the exhibits at the Bicentennial Health Fair set up by their individual professional societies.

### SOCIAL SERVICE DEPARTMENT

The Montefiore Hospital Social Service Department which was under the direction of Mrs. Celia Moss, has been placed under the direction of Mrs. Ruth Ellen Lindenberg. Mrs. Moss has been appointed Director of the Regional Institute for the Medical Social Service Section of the National Association of Social Workers, whose home offices are in New York City. Mrs. Moss will continue her activities at the hospital as Director of the Home Care Program.

### PARKING LOT CHANGES

The Medical Staff and the Hospital wish to express appreciation to the physicians for their patience and cooperation during the redevelopment of the entrances to the driveway, the main hospital and the doctors' parking lot. Plans are completed for regrading the entrance to the doctors' lot and the work will be undertaken shortly.

These changes were necessitated by the widening of the 5th Avenue and the grading of Darragh Street. The automatic gate to the doctors' lot is not being used at the present time; doctors who are having difficulty find space in the lot are encouraged to use the lot in the rear of the hospital.

# NEW STAFFMEN IN RESEARCH

The two doctors whom we would like to welcome to the Research Department are Dr. L. Libenson and Dr. B. B. Biswas.

Dr. Libenson received his Ph. D. degree in Chemistry from the University of Rome in Argentina. Dr. Libenson credits to his past experience the duties of Director of Biochemistry at Rawson Hospital and the Institute of Chemotherapy in Buenos Aires, Director of Research and the Manufacture of Estrogenic Hormones at the Hormone Corporation in Orange, New Jersey, Director of Research at the Crescent Laboratories in Trenton, New Jersey. He was a research biochemist at the Western Pennsylvania Hospital Institute of Pathology, and resident biochemist at the Toledo Hospital Institute of Medical Research in Toledo, Ohio.

Dr. Biswas previously was a lecturer in Botany at Banaras Hindu University in India. He is a member of the Plant Physiological Society of India and of the United States and also of the Botanical Society in Bengal, India. He presented papers at the IX International Congress, and has a number of publications in International Bulletins relating to his field.

#### NEW APPOINTMENTS

Mrs. Anne Bowser has been placed in charge of the Admitting Office. She has been with the Hospital since 1951. Mrs. Bowser welcomes suggestions and constructive advice from the Medical Staff to improve the services of her department to the patient and the doctor.

Miss Josephine Campano has been named secretary to the Medical Staff and the House Staff.



Volume 1 Number 5

October, 1959

# DR. KRIKOR Y. YARDUMIAN HONORED

It would be a most gratifying way for any one of us to conclude his work at retirement age if our fellow men thought of us as we do of Dr. Krikor Y. Yardumian.

It has been said of "The Chief", "He has a smile and a kind word for everyone." And in his 34 years of service to Montefiore, not a single person has anything other than something good to say for him.

WE'LL MISS HIM VERY MUCH. BUT WE'RE HAPPY HE'LL REMAIN WITH US AS CONSULTING PATHOLOGIST AND TO CONTINUE HIS WORK WITH THE SCHOOL OF MEDICAL TECHNOLOGY.

### MONTEFIORE SCIENTIFIC DAY

The entire Saturday, November 7, has been set aside as "Montefiore Scientific Day". This year, it is being held in honor of Dr. K. Y. Yardumian.

The morning session will begin at 10:00 a.m., and continue through 12:00 noon on the second floor of the nurses' residence. Dr. Harvey Mendelow, Director of Laboratories and Dr. Jay Silverberg, Chairman of the Department of Medicine, will do the honors at the Clinico-Pathologic Conference. They will discuss "Macroglobulinemia".

Dr. Klaus Hofmann, Professor and Chairman of the Department of Biochemistry at the University of Pittsburgh School of Medicine, will discuss the "Recent Advances in Pituitary Physiology".

For the afternoon session (5:30 p.m. - 6:30 p.m.) we will be privileged to have with us the world-renowned Dr. Paul Klemperer, Consulting Pathologist and Pathologist Emeritus at Mt. Sinai Hospital in New York. Following his 25 - year career as Pathologist at Mt.

Sinai, he also holds the title of Director of Cell Research there. Dr. Klemperer recently received the Honorary Doctor of Science Degree from the University of Chicago. He will speak on "The History of Coronary Sclerosis".

Members of the Medical Staff, and Trustees of the Hospital will meet at the Concordia Club for cocktails and dinner at 6:30 p.m., to honor Dr. Krikor "The Chief" Y. Yardumian. Dr. Yardumian will offer Remarks on His Memoirs. He will then be presented with a painting of himself done by the Artist, Simboli. A gift of the Medical Staff, the painting will be presented by Dr. Sidney A. Rosenberg, Co-Chairman of "Montefiore Scientific Day". Dr. Julian P. Levinson is the Chairman.

# BLUE CROSS SURVEY FOR DECEMBER 1958 - MAY, 1959

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Medical Staff members will find interest in the fact that in ten of the 12 diagnosis categories used by Blue Cross plans, the length of stay at Montefiore Hospital is below the district average. In four of the categories, the charge per claim at Montefiore runs well below the district average.

In eight of the categories the increase in charge per claim stems from the fact that at Montefiore, we provide certain highly specialized surgical and medical services, some of which are not available in many district hospitals.

	Average Length of Stay		Average Charge per Claim		
<del></del>	Average	Montefiore	Average	Montefiore	
Matern. Deliveries	6.44	6.26	\$ 191.85	\$ 212.73	
Other Maternities	3.66	2.93	104.81	98.71	
T & A	1,78	1.35	72.35	73.06	
Digestive Systems (Surg.)	9,95	10.02	283, 43	308.49	
Genito - Urinary (Surg.)	9.62	7.56	272.86	241.36	
Benign Tumor (Surg.)	7.49	5.22	222, 23	180.58	
Injuries & Poisons (Surg.)	10,87	9.36	259.03	263.68	
Other Surgeries	11.49	8, 28	309.05	252.93	
Respiratory Systems	9.89	9.22	232,92	265.47	
Digestive & Genito	8,91	9,23	235,58	284.55	
Circulatory Systems	13.47	12.82	333.75	386.91	
Other Medical	10.71	10.29	241.87	282.97	

# LIGHT COAGULATOR ARRIVES

The long-awaited Light Coagulator, an apparatus used for treating certain retinal detachments and tears or holes in the retina for the prevention of retinal detachment, has finally arrived at Montefiore Hospital and is now in use. The Light Coagulation Room occupies the former Nursing Department Clinical Instructors area on the third floor of the Main Building.

The apparatus is also used for treating early malignant tumors in the background of the eye (retina choroid). It may be used for the treatment of tumors of the iris and for making a hole in the iris such as is done by iridectomy. The latter procedure is still undergoing experimental investigation.

The instrument consists of a powerful light source of highly compressed gas in a xenon-arc tube. This is focused into the interior of the eye by an ophthalmoscope. The surgeon selects the region of the retina which is to receive the intense light coagulation treatment. He then presses a tiny microswitch on the ophthalmoscope which permits the full intensity of the arc light to strike a small area on the retina about 1/3 of a millimeter in diameter. The size of the beam varies between 1/4 and 1 millimeter, but appears a great deal magnified through the ophthalmoscope. This arc light is used to seal the retinal tear, or to weld the retina onto the choroid in special cases. It is particularly helpful when the retina is not elevated. The retina undergoing treatment can actually be seen while it is being treated.

The instrument was devised by Dr. Meyer Schwickerath of Bohn, Germany and is manufactured by the Karl Zeiss Optical Company in Oberkochen. In use for not more than three years, it has only been within the last year than the apparatus has been perfected.

### MEDICAL RECORD ROOM EXTENDS HOURS

Effective, Monday, October 26, the Medical Record Room has been open until 10:00 p.m., Mondays through Fridays, and until 5:00 p.m., on Saturdays. This is being done to assure doctors ample opportunity to complete their records.

The receptionist in the Emergency Ward is authorized to obtain emergency records from the Record Room for patients seen in Emergency during times when the Record Room is closed. The Emergency Receptionist only, is permitted to obtain these records. This procedure will cover previous admissions also, should an emergency arise.

# CLINICAL INSTRUCTORS RELOCATED

As a result of the establishment of a Retinal Light Coagulation Room, the clinical instructors in the Nursing Department have been moved from the third floor to a room in the Emergency area on the ground floor of the Hospital.

# STORAGE SPACE FOR X-RAY

Additional storage space is being provided on the third floor rear of the Hospital to help relieve crowded conditions, particularly in the X-Ray Department. Plans are being developed to expand the areas there and to provide adequate room for patients and visitors.

The hospital has provided an appropriation to obtain added diagnostic and therapeutic equipment in the Department to improve the service to patients and visitors. This should be completed within five months.

# REMINDER !!!---

Work has been started on the third South Conference Room to convert it to a Post-Operative Recovery Suite. Staff men are hereby reminded that all meetings are being held on the first floor of the nurses' residence.



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### BLOOD BANK RELOCATED

The Hematology Lab and Blood Bank have now been relocated on the 8th floor of the Hospital in an effort to provide a more suitable environment to those who wish to give blood in the Hospital.

The present facilities are a major improvement over those at the previous location. New equipment has been secured for the lab, and the general environment for patient comfort is much more satisfactory.

Physicians who send patients and blood donors to the hospital, should ask them to come to the Blood Bank waiting room on the 8th floor.

# PARKING REGULATIONS ENFORCED

Medical Staff members have undoubtedly noticed that regulations for parking in the doctors' parking lot are being rigidly enforced in order to provide space for those doctors who must attend patients in the Hospital.

A committee is being set up to review the requests of those physicians who have asked for additional consideration because of extenuating circumstances. In the interest of an equitable use of the lot, we earnestly request the complete cooperation of the Medical Staff.

#### NEW OPERATING ROOM INSTRUMENTS

The hospital has provided a large quantity of new operating room instruments. These additional instruments, combined with those already available, add up to a much more adequate store.

Dr. Rosenburg, Chairman of the Department of Surgery, already has stated that the equipment has proved a boon in speeding up and expediting the operating room schedule.

### NEW MEDICAL STAFF SECRETARY

Miss Felicia Smaglo has been promoted from the Medical Record Department to Medical Staff Secretary. Her duties will include responsibility with the teaching and educational programs in the hospital and keeping attendance of meetings required by the Joint Commission on Hospital Accreditation.

#### OCCUPATIONAL THERAPY SERVICES

We all know that various kinds of physical disability can be helped through Occupational Therapy. In order to give you a clear picture of its function and to assist you in writing your treatment prescriptions, let us categorize the specialized services now available in our Occupational Therapy Department.

- A. The individual is given assistance in the use of his limbs for personal hygiene, the control of objects used often throughout the day, and in dressing and feeding himself through the ACTIVITIES OF DAILY LIVING service.
- B. By means of woodworking, leatherwork, weaving, printing, he gradually strengthens his muscles, and attains flexibility and motion of joints along with balance and coordination under the TONIC AND KINETIC service.
- <u>C</u>. The disabled homemaker is given instruction in simple home management techniques by the HOMEMAKING ACTIVITIES service. Periodic home visits are made to evaluate the physical aspects of the home for the purpose of more accurate planning.
- <u>D</u>. HAND SPLINTS AND BRACES can supplement the doctor's therapy in preventing deformity and in increasing the use of the hands and fingers.

The physician in charge can obtain Occupational Therapy forms at all nursing stations and in the Social Service Department. The form should be filled out by him, clearly stating the type of treatment needed.

#### ASSOCIATE PATHOLOGIST APPOINTED

Dr. Lesther Winkler has been appointed Associate Pathologist at Montefiore Hospital, it was announced by Dr. Harvey Mendelow, Chairman of the Pathology Department.

Dr. Winkler, a native Pittsburgher, graduated from the Chicago Medical School and took his internship and residency at Montefiore and at the U.S. Public Health Service Hospital in Staten Island, New York. He did post-graduate work at Cornell University and at Mt. Sinai Hospital in New York, at the Armed Forces Institute of Pathology in Washington, D. C. and at the U.S. Public Health Service Communicable Disease Center in Chamblee, Georgia.

He is a member of the American Medical Society and the U.S. Public Health Service Clinical Society. Dr. Winkler has taught classes at the University of Pittsburgh and at Seton Hall University School of Medicine.

### ISN'T IT JUST LIKE HIM?

"The Chief" we mean. The Medical Staff showed its appreciation to Dr. Krikor Yardumian at his retirement dinner on Montefiore Day by presenting him with a portrait in oils, and his gesture of reciprocation was to give it to the Hospital.

Moreover, Dr. K.Y.'s contribution to the Building Fund was exemplary of his continuing desire to help Montefiore Hospital attain its essential expansion program. It is a source of inspiration to know that Our Staff not only is looking forward to the completion of this expansion program, but is actively doing what it can to expedite its realization.

### "LIGHT FANTASTIQUE" DRAWING NEAR

And, of course, our LHAS, dear to our hearts in its ceaseless efforts to fill an endless list of existing needs, is expecting our Staff members at the "LIGHT FANTASTIQUE" dinner dance at the new Golden Hilton on December 9. The members are working tirelessly to have a "full house" so that Montefiore will be provided with the "full housepower" needed to accommodate the newest electrical equipment and eventual complete air-conditioning system.

This is the last notice we'll be able to give you through our MEDICAL STAFF NEWSLETTER - - - won't you make your reservations right now so you'll be sure not to forget ? ? ?

# POST-GRADUATE TRAINING INSTITUTE

Several series of courses in post-graduate training are being presented in the Hospital Conference Room on the first floor of the Nurses' Residence.

SUBJECT	DATES	TIME	LECTURERS
"Fluid and Electrolyte Balance"	November 8, 15, 22, 29	11:00 a.m. 12:00 p.m.	Doctors P. Brostoff and S. Krause
"The Neurologic Diagnosis of the Common Cerebro- vascular Accidents"	November 8 and 15	10:00 a.m. 11:00 p.m.	Doctor L. Lubic
"Interpretation of Pulmon- ary Function Tests"	November 22 and 29	10:00 a.m. 11:00 p.m.	Doctor J. Lebovitz
"Advanced Course in the Cardiac Arrythmias"	December 6, 13, 20 January 3, 10, 17	11:00 a.m. 12:00 p.m.	Doctors P. Brostoff and S. Krause
"Interpretation of the Endocrine Tests"	December 6 and 13	10:00 a.m. 11:00 p.m.	Doctors J.D. Hydovitz A.C. Heineman
"Vectorcardiography"	December 20 January 3,10,17,24 and 31	10:00 a.m. 11:00 a.m.	Doctors M. Silverblatt S. Krause
"Recent Advances in Internal Medicine" and "Surgery".	February 13 and 14	9:00 a.m. 1:00 p.m.	

Mimeographed notes on the Endocrine tests will be distributed with information concerning the tests discussed. Abstracts of the entire meeting will also be distributed.

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# WOUND INFECTION-ISOLATION TECHNIQUE

A revised procedure for Wound Infection-Isolation Technique was developed and approved at the last meeting of the Infection Committee. All Medical Staff members and Department Heads have been circularized as to the new procedure now in effect.

The Infection Committee, headed by Dr. Gilmore M. Sanes, requests that the Medical Staff members give their complete cooperation in following these procedures.

# HEALTH RESEARCH SERVICES FOUNDATION GRANT

A grant from the Health Research Services Foundation was received by Dr. Macy Levine, Medical Staff Allergist, for use in studies on serum Proteins in Urticaria.

# HEAD NURSE APPOINTED

Miss Mary Ann Seiner has been appointed Head Nurse in the new-ly-opened Post-Operative Recovery Suite.

A JOYOUS HOLIDAY SEASON AND MANY
BLESSINGS IN THE NEW YEAR

# POST-OPERATIVE RECOVERY SUITE OPENED

Since Medical Staff Members were the very first to know of plans to open the Post-Operative Recovery Suite from the September issue of the <u>Medical Staff Newsletter</u>, and since its opening, you have seen pictures and read the story in the <u>Montescope</u> and in all the city newspapers, it will suffice to say here "Thank God, we finally have it."

The opening of the Suite, incidentally, marks Montefiore Hospital as one of the few which have met all of the 25 services listed by professional accrediting organizations.

# MINOR SURGERY SUITE GETS NEW BEDS

Since the opening of the Post-Operative Recovery Suite, recovery beds have been placed into the Minor Surgery Suite, also. Needless to say, these beds afford the patient better care and safety for obvious reasons.

# BEDS, EQUIPMENT HOUSED IN NEW STORAGE AREA

The olsenite and aluminum structure covering the platform at the rear of the 3rd floor is the new storeroom for beds, mattresses, wheelchairs and other equipment. It is ideal because it opens into the service area facing the service elevator.

X-Ray facilities will now be expanded into the area formerly used for storage on the ground floor.

#### PHOTO IDENTIFICATION SYSTEM ADOPTED

All members of the Hospital family, will have personnel file photos taken very shortly. Department Heads will be notified as to the day and time.

For the sake of expediency, it is easier to obtain a picture from the personnel file when it is needed for a professional organization or newspaper than it is to wait a few days for the person called upon to have one taken.

#### HOSPITAL MOURNS FRIENDS

Upon the recent deaths of Dr. I. Kenneth Gardner, who needs no introduction, and Mr. Simon Anathan, a long-time benefactor of Montefiore Hospital, friends were asked to omit flowers in favor of contributions to the X-Ray Department. As a result a considerable number of gifts were received. These will be available for needed improvements.

# WON'T YOU PLEASE - - - -

Save any old buttons, nylon stockings, small plastic boxes, type-writer ribbons, and shells for the Volunteer Program in Recreation?? They can be left at the Volunteer Office, and we're sure, you'll receive a grateful smile for your contribution!

## HOSPITAL WILL GET EMERGENCY GENERATOR

When the Ladies Hospital Aid Society has the new transformer built, an emergency generator will be placed into it. This generator will provide power even though an interruption in service or an emergency disaster should occur.

### ORAL SURGERY SEMINARS TO BE HELD

The Oral Surgery Department of Montefiore Hospital, in conjunction with the School of Dentistry of the University of Pittsburgh, will conduct lecture seminars on various medical and surgical topics as they relate to the practice of Oral Surgery.

This is the first time in the history of the University of Pittsburgh Dental School that a project of this nature has been attempted, and Montefiore Hospital is the only one in Pittsburgh with whom program is being put into effect now. If this project is successful, it shall be repeated on an annual basis.

Interns, residents, graduate students and oral surgeons from various hospitals throughout the City and senior dental students have been invited to attend. The seminars will be held in the 3rd floor classroom in the Nurses<sup>1</sup>

# Residence at 4:30 p.m. on each of the following days:

SUBJECT	DATE	LECTURER
Hematologic Problems Related to Oral Surgery	Jan. 1	Dr. J. Silverberg
Physiology of Bone Healing	Jan. 12	Dr. H. Fisher
Diseases of the Maxillary Sinus	Jan. 22	Dr. S. Busis
Radiographic Interpretation	Feb. 2	Dr. W. Friedman
Laboratory Data and Its Significance	Feb. 18	Dr. H. Mendelow
Hypertension	Mar. 1	Dr. S. Rosenbloom
Management of Diabetic Surgical Patients	Mar. 8	Dr. A. Heineman
Anesthesia Problems	Mar. 17	Dr. L. David
Management of Soft Tissue Injuries	Apr. 1	Dr. S. Rosenburg
Cardiac Diseases and Physiology	Apr. 14	Dr. J. P. Levinson
Electrolyte and Fluid Balance	Apr. 26	Dr. P. Brostoff
Stress and Steroid Therapy	May 11	Dr. J. Hydovitz
Allergy and Sensitivity	May 24	Dr. M. Levine
Neurologic Aspects of Face Pain	June 2	Dr. L. Lubic
Cardiac Resuscitation	June 14	Dr. G. Sanes
Oral Foci and the Eye	June 30	Dr. H. Thorpe