

Meeting of the Board of Trustees held Wednesday evening,  
 March 2nd, 1921 at the Montefiore Hospital, Nurses'  
 Auditorium, 3000 Center Ave.

Meeting called to order by the President.

Members present:	A. C. Speyer,	A. J. Sunstein,
Dr. H. Finkelpearl,	Mr. M. Kingsbacher,	Dr. S. Seegman,
A. L. Rauh,	Mrs. J. H. Cohen,	Mrs. B. Davis,
Mr. H. Jackson,	Dr. A. L. Lewin,	Samuel Mundheim,
Mrs. S. Davis,	Mrs. H. Finkelpearl,	Mrs. Wm. Wolk,
Max Rothschild,	Dr. K. I. Sanes,	Nathaniel Spear

The comparative statement of actual expenditures during the month of January for the years 1920 and 1921, as well as the Indebtedness and financial statement of the Hospital were read, and upon motion duly made and seconded, were ordered filed.

Upon motion duly made and seconded, it was resolved "That the letter of Adolph Sternberg, Secretary of the Ohab Zediek Congregation of East Pittsburgh, Pa. be answered as follows: 'The Board of Trustees of the Montefiore Hospital does hereby appreciate the kind offer which was made to it, but cannot bind itself to the conditions outlined'".

Upon motion duly made and seconded, "Mr. A. J. Sunstein was elected President, Mr. I. W. Frank, First Vice President, Mr. A. C. Speyer, Second Vice President, Dr. A. L. Lewin, Secretary, Mr. M. Kingsbacher, Treasurer."

The choice in each case being unanimous, the Secretary was authorized to cast the ballot for the above Officers. A motion to the effect that the Hospital be closed was voted tabled.

Upon motion duly made and seconded, it was resolved "That a committee be appointed to request the Federation of Jewish Philanthropies to consent to a drive, and that the drive should be had at an early date, is the

unanimous opinion of the Board."

Upon motion duly made and seconded, it was resolved "That the recommendation of the Medical Staff relative to the expenditure of Forty Nine Hundred odd dollars for a new X-Ray Apparatus, etc. be approved,; that the money be taken from the Building Fund,; and that the Committee on Medical Staff and Training School, as well as, the Superintendent be given full authority to act."

There being no further business, the meeting adjourned.

*A. K. Minin*  
Secretary.

March 12th, 1921

Mr. A. J. Sunstein, President, has appointed the following Committees:

COMMITTEE ON FINANCE & ACCOUNTS:

Mr. A. C. Lehman, Chairman  
William B. Klee  
A. C. Speyer

COMMITTEE ON GROUNDS AND BUILDINGS:

Nathaniel Spear, Chairman  
Henry Jackson  
William B. Klee

COMMITTEE ON FURNISHINGS:

Maurice Falk, Chairman  
Samuel Mundheim  
Dr. S. Seegman

COMMITTEE ON FOOD:

Mrs. Barnett Davis, Chairman  
Solomon Rosenbloom  
Dr. H. Finkelpearl

COMMITTEE ON SOCIAL SERVICE:

Mrs. H. Finkelpearl, Chairman  
Max Rothschild  
Max Solomon

COMMITTEE ON MEDICAL STAFF AND TRAINING SCHOOL:

Dr. K. I. Sanes, Chairman  
Maurice Falk  
Charles Dreifus

COMMITTEE ON NOMINATIONS:

A. L. Rauh, Chairman  
Aaron Cohen  
Mrs. H. Finkelpearl

FEDERATION COMMITTEE:

Dr. K. I. Sanes, Chairman  
Nathaniel Spear  
Mrs. Barnett Davis  
Henry Jackson  
Dr. A. L. Lewin  
Mrs. H. Finkelpearl  
Samuel Mundheim

Meeting of the Executive Committee held Wednesday, April 20th, 1921 at the Nurses' Auditorium at 8:00 P. M.

Members present: Mr. A. J. Sunstein, Mr. A. C. Speyer, Dr. A. L. Lewin, Mrs. B. Davis, Mrs. H. Finkelpearl, Dr. K. I. Sanes, Mr. A. L. Rauh.

Upon motion duly made, Mr. A. L. Rauh was elected Chairman of the Executive Committee and Dr. A. L. Lewin, Secretary.

Reports of Committees were called for and Dr. Sanes reported that progress was being made on the procuring of residents for the coming year. Mrs. B. Davis, Food Committee, reported that every effort was being made and the best of co-operation received to do the best we can to give a Passach Diet. Mrs. H. Finkelpearl, reported that the Hebrew Ladies' Hospital Aid Society that they will contribute \$100.00 for the purchase of fruits and jellies.

Report of Superintendent read, discussed and ordered filed.

Report of Training School Committee received and ordered filed.

Various communications were then read and proper replies made thereto: Communications as follows: Pennsylvania State Board of Examiners for the Registration of Nurses; Mr. M. Kingsbacher; Mr. L. S. Levin; Fidelity Title and Trust Co; Federation of Jewish Philanthropies; Mr. S. Romick; Mr. Sigmund Joseph; Mr. & Mrs. M. Oppenheimer; Mr. & Mrs. B. Kann.

It was moved, seconded and carried that the \$200.00 received from the Louis Goldsmit Estate be accepted, placed in the Endowment Fund and that the name be placed on the tablet.

A motion was passed authorizing the Training School Committee to add to their membership such numbers as required by the Pennsylvania State Board of Examiners for the Registration of Nurses.

A motion was passed that the Medical Board in conjunction with the Superintendent be requested to look into the question of establishing a children's ward.

There being no further business, the meeting adjourned.

Approved  
June 8th 1921

A. H. Smith Secy

Meeting of the Board of Trustees held Wednesday,

June 8th, 1921 at the Nurses' Auditorium at 8 P. M. with Mr. A. J. Sunstein, President, in the Chair.

Members present: Mr. A. J. Sunstein, Mr. A. C. Speyer, Mrs. S. Davis, Mrs. B. Davis, Mrs. H. Finkelppearl, Mrs. Wm. Wolk, Mrs. J. H. Cohen, Mr. Henry Jackson, Mr. A. L. Rauh, Mr. L. Gordon, Jr., Mr. Max Rothschild, Dr. H. Finkelppearl, and Dr. A. L. Lewin.

Minutes of last Executive Meeting read and approved.

A letter was received from Congressman Stephen G. Porter as to a new Government Hospital for this locality and the Secretary was requested to get in touch with the Chamber of Commerce in behalf of the Montefiore Hospital.

The report of the Superintendent was received and ordered filed. The Financial Report of the Superintendent was read and after a short discussion was referred to the Finance & Accounts Committee for deliberation and "Ways & Means" to raise funds for the payment of the deficit.

A letter from the class of 1921, was read, expressing gratitude for their gifts.

The request made by the Committee on Staff and Training School as to a change of Ward E to a Children's Ward was deferred for the present.

Committee Reports were then called for:

Mrs. B. Davis, reported for the Food Committee and expressed a desire that more chairs be secured for the Dormitory.

Mrs. H. Finkelppearl, reported for the Social Service Committee and made explanations of the duties of that Committee.

A Final Report from the Training School Committee was read and the approval given to the graduates of 1921---

Miss Hettie Bildhauer, Miss Emma Ethel Border, Miss Gertruade A. Bradley, Miss Beatrice V. Brown, Miss Harriet A. Carter, Miss Mary E. Sterns and Miss Betsy R. Wolfe.

A Motion was passed to accept officially the Ambulance presented to the Hospital by the Young Ladies' Relief Society, Miss Sallie Mazer, President, and the Secretary ordered to write a letter of appreciation.

The Secretary was ordered to write a letter to the Hebrew Ladies' Hospital Aid Society expressing the gratitude of the Board of Trustees for the \$400.00 worth of jellies, etc. and also for the courtesies extended at the Commencement of the Nurses.

A letter from the Federation of Jewish Philanthropies was read in which the Hospital was given permission by the Federation for a Campaign for funds for the New Hospital. The campaign to be held on or about October 1, 1921.

The bequest from the Wasserstrom Estate was ordered placed in the Endowment Fund.

A bequest of \$250.00 received from Estate of A. Panich was ordered deposited in the Endowment Fund and a letter ordered written to Mrs. A. Panich.

It was moved & seconded that the president, Mr. A. J. Sunstein, be authorized to name a Campaign Committee. The membership to be of such a number as he may deem best for the results desired. The entire Campaign matter to be left in the hands of that Committee. Following were sent letters:

- Mr. A. C. Lehman, Chairman, Finance & Accounts Committee
- Mrs. H. Finkelppearl, President, Hebrew Ladies' Hospital Aid Society
- Miss Sallie Mazer, President, Young Ladies' Relief Society
- Mrs. A. Panich

Respectfully,

Secretary

Meeting of the Board of Trustees of the Montefiore Hospital held at the Westmoreland Country Club, Wednesday, June 29th, 1921 in the evening.

After the partaking of a bountiful dinner provided for by our President, Mr. A. J. Sunstein, The Meeting was called to order at 8:30 P. M. with the following members present: Mr. A. J. Sunstein, Mr. I. W. Frank, Mr. A. C. Speyer, Dr. A. L. Lewin, Mr. M. Kingsbacher, Mr. A. L. Bauh, Mrs. Barnett Davis, Mr. Aaron Cohen, Mr. L. Gordon, Jr., Dr. H. Finkelparl, Dr. S. Seegman, Mr. Wm. B. Klee, Mr. Samuel Mundheim, Mr. Solomon Rosenbloom, Mr. Nathaniel Spear, Dr. L. Bernstein, Mr. B. B. Rhein, Mr. Chas. Dreifus, and Mr. Max Rothschild. Letters of regret received from Councilman John H. Dailey and Mr. Thos. P. Geary.

A discussion in which many of the members present took part as to the Drive was again opened and after several hours thereof, the following motion was passed: "That we request the Board of Directors of the Federation of Jewish Philanthropies that they sanction no Drive until the Hospital Drive has been held."

During the discussion reports were made by Mr. Sunstein and Mr. Spear as to the result of their consultation with Dr. S. S. Goldwater of the Mt. Sinai Hospital.

Several letters were read from friends in St. Louis, Cincinnati and Cleveland---All of great interest to our present undertaking.

It was also the unanimous "thought" that a dinner be given early in September, to decide whether it would be advantageous to hold the "DRIVE" early in October.

Meeting adjourned.

*M. H. Harris*  
Secretary.

Letter sent to Board of Directors,  
Federation of Jewish Philanthropies.

Meeting of the Executive Committee of the Montefiore Hospital held, Wednesday evening, July 20th, 1921 at the Nurses' Auditorium.

Members present:

Mr. Nathaniel Spear, Mrs. H. Finkelpearl, Dr. K. I. Sanes, Mr. A. L. Rauh, Mr. I. W. Frank, Dr. A. L. Lewin, (Mr. Wm. B. Klee, and Dr. Ludwig Bernstein.)

Mr. A. L. Rauh called the meeting to order at 9 P. M.

The discussion was devoted to the matter of the status of this Hospital:

First-as to Appropriation ✓

Second-as to Finance

Third- as to Possible Economies.

It was moved and seconded that Mr. Frank be appointed a Committee of one to take in hand the matter of Appropriation. Unanimously passed.

It was suggested also that a permanent House Committee be appointed.

It was moved, seconded and carried that Dr. Sanes be authorized to purchase two suits each for the two Internes.

A Committee of two was appointed to make a study of the condition of the Hospital as to possible economies and efficiency. Drs. A. L. Lewin & L. Bernstein were appointed.

It was moved, seconded and carried that a Committee on Staff be authorized to engage an Interne at a salary not to exceed \$100.00 per month.

It was moved, seconded and carried that the Liberty Bonds be sold and the proceeds thereof be loaned to the Hospital for general purposes to meet the emergency caused by the delay in State appropriation.

A resolution was passed that: "The Finance Committee (Mr. Klee being present) was authorized to request the Board of the Federation of Jewish Philanthropies to provide funds for the balance of the deficit now existing."

Meeting adjourned.

Letter sent to Federation of Jewish Philanthropies



Meeting of the Board of Trustees held Wednesday evening, Sep. 21, 1921  
meeting called to order by the chairmain, Mr. A. J. Sunstein.

Upon roll call, the following members were present: Mr. A. J. Sunstein  
Dr. A. L. Lewin, Mr. A. L. Rauh, Mrs. J. H. Cohen, Mrs. H. Finkelpearl,  
Dr. S. Seegman, Mr. Aaron Cohen, Mr. L. Gordon, Jr., Mr. Samuel Mundheim  
Dr. H. Finkelpearl. Mrs. Wm. Wolk excused.

Mr. A. C. Stein was requested to be at the meeting by our President,  
and made a report on Hospital Appropriation.

A motion was made that the President, Mr. Sunstein and Mr. I. W. Frank  
be authorized to make a loan not exceeding \$15000.00 for use of the  
Hospital.

The following resolution was passed: "Whereas the State has with-  
held the Appropriation of this Hospital for the last four quarters and  
Whereas there is a deficit in our institution, therefore be it resolved  
that the proper officers be authorized to make a loan not to exceed  
\$15000.00."

The report of the Superintendent was read, and it was moved,  
seconded and carried that the old Ambulance be put in storage and to be  
used any time as necessity may arise. It was moved, seconded and  
carried that a new range be purchased and that the Superintendent in  
conjunction with the Committee on furnishings are so authorized.

Various communications were read and proper minute made of same:

Donation of \$50.00 through Dr. L. Bernstein from Seder Bros,  
Estate of Henry I. Wasserstrom----\$844.45,  
Donation of \$10.00 from Mr. & Mrs. M. Kingsbacher,  
Donation of \$100.00 through Mr. Henry Jackson from A. J. DeRoy

Mrs. H. Finkelpearl reported that the Hebrew Ladies' Hospital Aid  
Society will furnish the chairs (12) and table for the Dining Rooms  
also blackboards for the Lecture Room.

Committee Reports were called for. Mrs. B. Davis reported progress

Dr. A. L. Lewin, Ex-Chairman of the Training School Committee,  
reported that all the members of the 1921 Graduating Class passed their  
State Board Examinations and that this was the first time in the his-  
tory of the Training School that we received a perfect score.

Mrs. B. Davis also requested that the Furnishing Committee purchase a runner for the hall in the Nurses' Dormitory, also some small rugs for the various rooms in the Nurses' Dormitory.

Secretary was authorized to write to the Purchasing Committee notifying it of this request.

During the evening the secretary announced that the range and chairs needed would be donated by an anonymous giver.

At the recommendation of the Medical Board of the Montefiore Hospital, it was unanimously adopted "That the Board of Trustees of the Montefiore Hospital condemn the practice of fee-splitting, and forbid the use of the Hospital to any one guilty of such practice." (Secretary was out when this was passed.)

There being no further business, the meeting adjourned.

Secretary.

Letters sent to Chairman of Purchasing Committee,  
also to each member of Purchasing Committee.

Meeting of the Board of Trustees of the Montefiore Hospital held Wednesday evening, November 9th, 1921 at 8:00 P. M. In the absence of the President, Mr. A. J. Sunstein, and the Vice Presidents, Mr. I. W. Frank and Mr. A. C. Speyer, Mr. A. L. Rauh acted as Chairman.

Upon roll call, the following members present:

Dr. A. L. Lewin,	Mr. M. Kingsbacher,	Mr. A. L. Rauh,
Mrs. Barnett Davis,	Mrs. Simon Davis,	Mrs. H. Finkelppearl,
Mrs. Wm. Volk,	Mr. Henry Jackson,	Dr. S. Seegman,
Mr. Chas. Dreifus,	Mr. L. Gordon, Jr.,	Mr. Wm. B. Klee,
Mr. A. C. Lehman,	Mr. Max Rothschild,	Dr. K. I. Sanes,
Mr. Nathaniel Spear,	Dr. H. Finkelppearl,	Dr. L. B. Bernstein

Report of Superintendent was read, and ordered received and filed.

The communications between our President, Mr. Sunstein and the Hon. Jas. F. Woodward and the Auditor General, S. S. Lewis, were read and ordered received and filed.

A Communication from the Training School Committee was read and all the suggestions made therein were approved.

- Suggestion 1. That senior student nurses be placed on a service of specialling at the Hospital, patients of moderate means, the special duty not to cover more than three months for one nurse and not more than two nurses to be on duty at the same time. The remuneration to be received from this special nursing to be applied to use as a special fund for the Training School needs, such as, amusements, educational, improvements, etc.
2. That a graduate nurse in charge of the first floor be discontinued, a senior student to take charge, the Graduate Nurse to fill the position of an asst. Supt. in accordance with the recommendation of the State Board for Nurses.
  3. That the Probationers undergo a physical examination on expiration of their probation period.
  4. That a regular children nursing service be established at the Hospital. One of the requirements of the State Board is a children's ward. Formerly we sent the nurses to the Children's Hospital for two months to meet this requirement. Taking nurses away caused a shortage of nurses, which at present, is out of the question. We therefore advise to use the closed Second Floor Porch for a Children's Ward. The porch has been used for any overflow and for patients requiring fresh air. Turning it into a Children's Ward would not cut off any of our revenue, but add to it. The Superintendent has had a radiator installed and is fixing it up generally, and we believe that this porch will be very satisfactory for this purpose.

A letter from the Federation of Jewish Philanthropies of Pittsburgh as to the publicity matter was read and ordered received and filed, with the request to the Superintendent to use such judgment as necessary in this case.

A bill for \$50.00 from the Co-Operative Welfare Ass'n was presented and after a long discussion as to the benefits derived therefrom, it was decided to resign from that Association.

The communications from the Staff and from Dr. N. J. Weill were read and at this point, it was necessary for the Secretary to leave and Dr. Ludwig B. Bernstein acted as Secretary with the following report:

1. The recommendation presented by Dr. N. J. Weill and endorsed by the surgical staff of the Montefiore Hospital to the effect that Dr. S. I. Eber be appointed as Associate in the Department of Ophthalmology, upon motion duly made and seconded was accepted and favorably acted upon by the Board of Trustees of the Montefiore Hospital.

2. The recommendation submitted by the medical staff of the Montefiore Hospital at a formal meeting on Spet. 28th, 1921, relative to the election of Dr. Thomas Schubb as Associate Gynecologist and Abdominal Surgeon, upon motion duly made and seconded, was ratified by the Board of Trustees of the Montefiore Hospital.

3. The recommendation made by the medical board, relative to the establishment of a free dispensary, upon motion duly made and seconded, was approved by the Board of Trustees of the Montefiore Hospital.

4. Upon motion made by Mr. Chas. Dreifus and seconded by Mr. W. B. Klee, and unanimously carried, the Secretary of the Board of Trustees of the Montefiore Hospital was requested to write to the Board of Trustees of the Federation of Jewish Philanthropies of Pittsburgh to the following effect:

- a. That it is the sense of the Board of Trustees of the Montefiore Hospital that a free dispensary be established on the premises of the Montefiore Hospital.
- b. That the Federation appropriate the amount of money necessary to erect a modest shack or one-story building.
- c. That the Federation be asked to make the necessary appropriation in order to maintain such a free dispensary.

In the course of the discussion, Dr. Bernstein of the Federation, quoting from a study of the dispensary situation in Pittsburgh, estimated that it would cost in the neighborhood of \$3,000.00 per annum to maintain a small dispensary. (After making deductions for a small charge for dispensary service.)

5. Mrs. Barnett Davis called attention to the need of thirty (30) small rugs for the nurses' quarters. In answer to her appeal, the following gentlemen kindly donated half a dozen small rugs each: Messrs. A. L. Rauh, Chas. Dreifus, A. C. Lehman, Wm. B. Klee and Max Rothschild.

6. Mrs. Barnett Davis called attention to the urgent need of having a new piano to enable artists to play at the various entertainments. Mr. Nathaniel Spear generously volunteered to present a new piano upon the return to him of the old piano.

There was a lively discussion relative to the Montefiore Hospital Building Fund Campaign. There seemed to be unanimity of opinion that the Federation of Jewish Philanthropies would not sanction any other local campaign to be undertaken prior to the Hospital Campaign.

There being no further business, the meeting adjourned.

*A. K. H. M.*

Letters sent to

Federation,  
Dr. S. I. Eber,  
Dr. Thomas Schubb.  
Co-operative Welfare Federation