

Meeting of the Board of Directors held Wednesday evening,
January 9th, 1918 at the Montefiore Hospital, Nurses'
Auditorium.

Meeting called to order by the President, Mr. Henry Jackson,
at 8:00 P. M.

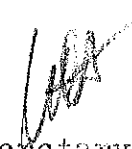
Members present:

Mr. Henry Jackson, Mrs. Wm. Wolk, Mrs. J. N. Wolk,
Mrs. H. Jackson, Mrs. B. Davis, Mrs. S. Davis,
Mrs. A. Bernstein, Mr. S. Kraus, Mrs. M. Krieger,
Mrs. M.A. Goodstone, Mrs. A.M. Ress, Mrs. Chas. Davis,
Mrs. J. H. Cohen, Mrs. Wm. Glick.

Report of the Office read and ordered filed,

Report of the Superintendent read and recommendations referred
to Executive Committee.

There being no further business, upon motion the meeting
adjourned.


Secretary, Pro Tem

THE TENTH ANNUAL MEETING OF THE MONTEFIORE HOSPITAL ASS'N
HELD SUNDAY, JANUARY 20th, 1918 AT THE MONTEFIORE HOSPITAL,
NURSES' AUDITORIUM.

President, Mr. Henry Jackson, called the meeting to order
at 3:00 P. M.

It was regularly moved and seconded that the reading of last
year's minutes be dispensed with. Carried.

The President then read his Annual Message in which he set forth
the condition of the Hospital's Finances, lack of room, and the
absolute necessity of a larger, bigger Montefiore Hospital, as
the present one has completely out-grown its capacity.

PRESIDENT'S MESSAGE: FINANCIAL CONDITION:

BALANCE--January 1, 1917.....	3967.46
Receipts for 1917 from all sources.....	63,468.86
Payments fro 1917 for all sources.....	<u>65,072.70</u>
Overdraft for year 1917.....	1603.84
Balance December 31, 1917.....	<u>\$2363.62</u>

INDEBTEDNESS..1917

Due on Note to Washington Trust Co.....	5500.00
Due on Mortgage.....	<u>27000.00</u>
Total Indebtedness..December 31, 1917.....	<u>\$32500.00</u>

Our Per capita is \$3.05

Average Number of patients per day 53

During the year just passed there were treated 1653 patients of
which there were:

PATIENTS		DAYS	
Free.....	333	Free.....	4618
Paying.....	3.00.....230	Paying 3.00.....	2382
".....	7.00.....167	" 7.00.....	2172
".....	8.00.....84	" 8.00.....	1237
".....	9.00.....116	" 9.00.....	849
".....	10, 10.50 & 12.50.....80	" 10.00, 10.50 & 12.50.....	1056
".....	13.50.....15	" 13.50.....	194
".....	15.00.& 16.00.....105	" 15.00.....	1275
".....	17.50.....407	" 16.00.....	350
".....	20.00.....13	" 17.50.....	4028
".....	22.50.....78	" 20.00.....	250
".....	25.00.....20	" 22.50.....	719
".....	30.00.....5	" 25.00.....	269
Total patients.....	<u>1653</u>	" 30.00.....	<u>39</u>
		Total days.....	<u>19438</u>

Actual free days for year 8683

Percentage of Free Work for year 45%

Actual Expenses for the year \$59873.75

During the year there were 237 babies born

During the year there were 9 stillborn babies

Deaths as follows:

Babies--~~after~~ 24 hours of admission.....7
 Other deaths:
 Within 24 hrs. of admission...13
 After 24 hrs. of admission...30
 Moribund.....19 62

Total deaths for the year.....69

Owing to the lack of room we were forced to refuse admission to the following very urgent cases:

Male, free.....104
 Female, free.....67
 Children.....23
 Semi-private, male Ward...15
 Semi-private, female...43
 Semi-room, male.....21
 Semi-room, female.....97
 Private Room, male.....38
 Private Room, female.....69
 Total refused for year.....477

The following various donations are hereby acknowledged with many thanks to the donors for their kind interest in our institution:

Estate of Joseph Gallinger.....1900.00
 Hospital Saturday & Sunday Ass'n.....136.13
 Will of Tobias Cohen.....100.00
 Mr. & Mrs. M. L. Blum.....50.00
 Estate of Katie Reisman.....47.50
 Montefiore Aid Society.....45.62
 Hebrew Ladies' Aid Society for improving...25.00 grounds
 Malbish Arumin Society.....25.00
 Ladies' Auxilliary, Abraham Lippman Lodge..20.92
 Hebrew Ladies' Aid Society, Homestead, Pa.10.00
 Mr. Harry Krupp.....10.00
 Mr. G. H. Oppenheim.....10.00
 Mr. S. W. Platt.....10.00
 Mrs. Leah Solomon.....10.00
 Mr. S. Strassberger.....10.00
 Mrs. & Mrs. I. Kaufmann, Groceries for...76.10

MONIES IN BUILDING FUND OF WHICH MRS. B. DAVIS IS CHAIRMAN:

REPORTED JANUARY 1, 1917.....2375.61

Mr. & Mrs. J. Weinberger.....50.00

Nurses' Alumnae of Montefiore Hosp.1000.00

Mrs. D. Davis.....10.00

Interest for the year.....148.62

Total in Building Fund December 31, 1917.....\$3584.23

DURING THE YEAR THERE WERE TREATED ACCORDING TO

NATIONALITY:

United States.....	679
Russia.....	676
Austria.....	89
Roumania.....	73
Hungary.....	25
Germany.....	19
Italy.....	23
Poland.....	17
Greece.....	11
Ireland.....	8
England.....	7
Syria.....	7
Galicia.....	4
Turkey.....	4
Scotland.....	3
Sweden.....	3
Canada.....	2
Cuba.....	1
Mexico.....	1
Palestine.....	1

Totals.....1653

RELIGION:

Jewish.....	1321
Catholic.....	227
Protestant.....	51
Methodist.....	17
Baptist.....	10
Lutheran.....	8
Prebyterian.....	8
Orthodox.....	7
Mohammedan.....	6
Episcopalean.....	03
Reformed.....	2

Totals.....1653

IMPROVEMENTS

Time and again our attention was called to the fact by our Surgical Staff that our laboratory work would have to be improved. During this last year, this matter was forced upon us by the State Board of Medical Education & Licensure and Hospital Standardization. During the past year, great improvements have been made in the treatment of disease. Thanks to the Medical Board of Education & Licensure, who created these improvements.

OUR LABORATORY: We placed our laboratory on a high level. We procured the services of a thorough pathologist, Dr. Wm. Greenfeld and a Technician, Miss M. O. Corthell, who both equipped the Laboratory with the latest scientific apparatus and are now considered in line with every other first-class teaching institution.

THE X-RAY DEPARTMENT: While this department passed muster by the State Board of Medical Education & Licensure and is doing splendid work, considering that it is located in a cellar in awful surroundings, and it is only due to the efficient efforts of our X-Ray Men, Dr. M. F. Goldsmith & Dr. J. Gorfinkel, who do their full duty. And while I am on this subject, I want to recommend that no matter what else we do or do not, whether the Federation approves or disapproves of New Building, it is absolutely necessary that a Laboratory & X-Ray Building be built this spring without fail. Both the Laboratory and X-Ray Departments will be self-sustaining in a very short time, and with these departments in proper shape will save us the pay of Internes, which in itself amounts to \$1800.00 a year, besides placing our institution upon the proper level. The State Board of Medical Education & Licensure insisted upon the employment of an expert Anaesthetist, whose duty it is, not only to supervise all Anaesthesia but to teach that branch to all internes in the administration of

Anaesthetics. We were fortunate in procuring the services, of the only female doctor, a former Interne, Dr. Bessie Greenberger, who has adopted anaesthesia as her special work.

I am sorry to say that I am unable to report an increase of business. We are hampered by lack of space. We were as crowded in 1915 as we were in 1916, and could not do any more in 1917. In the language of the Theatrical Profession, we have placed to capacity houses for the last three years and had to refuse admission to 477 very urgent cases, and this because of lack of room. And strange to say, the greater part of these were pay patients. You will note that while we have about the same number of patients as in previous years, our income from patients was in round figures about \$6000.00 more than in 1916 and \$8000.00 more than in 1915. This is also a benefit that was thrust upon us by a ruling of the Senate Committee of the State. This ruling considers all patients paying less than the per capita cost--charity patients and cannot be treated by their paid physicians. This necessitated a charge of \$17.50 per week to all, even though they occupied a bed in a semi-private room or ward, that is if they employed their own physician.

The increase in the Appropriation from the State was very timely indeed. It enabled us to assume the payment of Salaries to the Pathologist, Technician, Internes, etc... Pathologist.. \$200.00, Technician.. \$600.00 and Internes.. \$1800.00, which is \$26500.00 more than our increased appropriation.

The various departments of the Hospital are running in regular order. The Training School, which gave us a great deal of concern during the year, owing to the war, we were unable to keep our Training School up to our needs. We are, however, glad to report that the school under the care of our New Directress of Nurses, Miss Reilly, will come up to the standard out-lined by the State Board of Registration for Nurses.

OUR STAFF: Several members of our Staff have shamefully neglected to lecture to the Nurses and were lax in their attention at the Hospital and this matter will be taken up seriously with the Board of Directors at our re-organization meeting. The members of our Staff who conscientiously performed their duties, we hereby tender to them our thanks and appreciation. To our Worthy Superintendent, Mrs. C. Hirsch, our Book-keeper, Miss ^{Free} ~~Miss~~, who are entitled and hereby receive our kindest appreciation.

THE LADIES OF THE BOARD: Time and time again we would be unable to hold a Board meeting if the lady members of the Board were as lax as the gentlemen in their attendance.

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Our blessings go to our departed dear friends Mr. & Mrs. Jos. Gallinger, who remembered us in his will to the amount of \$1900.00. Our thanks are due to that faithful organization, the Hospital Saturday & Sunday Ass'n.

DEATHS: We are again called upon to record the great, irreparable loss of sincere and devoted friends of this institution

One whose memory will abide in this community forever and whose name we may mention in reverence, is that of our departed Rabbi I. Leonard Levy, who during his latter days showed a lively and kind interest in this Hospital. Another loss in our immediate circle has been occasioned by the sudden passing away of our co-worker, Mr. Max Tapolsky... A Director from the very beginning of the Hospital until the day of his death. His memory will forever remain an inspiration to generations to come.

CONCLUSION:

Now friends I have given you a summary of the work of the Hospital. I want to thank every member of this Board for their hearty support and look forward with confidence and assurance of their continued co-operation to bring the Montefiore Hospital up to a Standard second to none in this country. To continue to be a blessing to all alike, Jew or Gentile, Black or White, all creeds, all colors, all nationalities shall raise their voices thanking God and praying for the welfare of the Montefiore Hospital.

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After the reading of the President's Message, it was regularly moved and seconded that it be received, accepted and ordered filed.

Report of the Superintendent was then read, and upon motion duly made, seconded and carried, it was accepted and ordered filed. Superintendent's Report was read by the Superintendent, Mrs. C. Hirsch

Report of the Directress of Nurses was read, accepted and ordered filed.

Upon motion duly made, seconded and carried, the reports of the Montefiore Hospital are to be published in book form and to be sent to all members, so that each may know just what the Hospital is doing.

SUPERINTENDENT'S REPORT

In the Superintendent's report is set forth the absolute necessity of a new X-Ray Room and Apparatus, just as would befit our Hospital and that would not only pass muster, but would be a complete Laboratory for Scientific research Work; especially in this time of War and strife it is up to the Hospital to prepare themselves with the best that science can offer, so that when our loved Ones, who have "GONE Over There", return, we can at least offer our little bit in science to restore them to health and normal conditions.

In this report is set forth that the Hospital and Nurses' Home are both in good condition and all repairs are made promptly, giving the entire place a look of cleanliness and of not being neglected. Due to the careful buying, the expenses are much lower than they would otherwise have been. We have long ago out-grown our capacity and there is a crying need for more room, 477 very urgent cases having to be turned away due to the lack of room.

"Upon motion duly made and seconded, it was moved that the Committee be appointed to look into the matter of Building an X-Ray & Pathological Laboratory Building, etc. Members of this Committee:

It was ordered that the Secretary should write to the Staff and ask for a full report of each and every case treated during the year.

The following members were present:

Mr. Henry Jackson, Mr. A. C. Speyer, Dr. S. Seegman, Mr. H. Kraus,
Mr. I. W. Frank, Dr. M. H. Weinberg, Dr. A. L. Lewin, Mr. A. L. Hauh,
Dr. K. I. Sanes, Mr. A. Edlis, Mrs. C. Hirsch, Dr. L. Wechsler,
Mr. L. Gorfinkell, Dr. B. B. Wechsler, Dr. A. F. Kamens,
Mr. I. Gorenstein, Mrs. A. Reich, Mr. I. L. Scheinman,
Mr. M. Rosenbloom, Mr. H. I. Alpern, Mr. J. Kornblum,
Mr. D. S. Osgood, Mr. R. Ravich, Rev. A. Neuman, Rabbi M. Mazure.

The following letters were received by the President:

"New York, N.Y., Mr. Henry Jackson, President, Montefiore Hospital Ass'n, Pittsburg, Pa. ..Owing to National Shut-down will have to remain here. Regret not being able to attend your Annual Meeting, Sunday. You may count on me to do any service to help along your institution. (Signed) Edgar J. Kaufmann"

"Philadelphia, Pa., Mr. Henry Jackson, President, Montefiore Hospital, Pittsburg, Pa....Dear Friend: I have your kind invitation to attend the Annual Meeting of the Montefiore Hospital Ass'n, this coming Sunday, January 20th, 1918 at 2:30 P. M. Unfortunately, official duties at my own Temple in the forenoon of that day will make it impossible for me to avail myself of your courtesy. Trusting that a goodly gathering of supporters of the Institution may reward your faithful Trusteeship, I am, With cordial regards to other friends of mine in your community, Very truly yours,
(Signed) Rabbi Joseph Krauskopf, D. D."

Report of the Nominating Committee was then made. It was moved, seconded that the Nominations of officers as printed on the Ballot be closed and the Members be notified of their election. Staff to be notified to make Medical Statistical Report for year

COPY OF BALLOT:

OFFICERS

Mr. Henry Jackson, President
Mr. I. W. Frank, First Vice President
Mr. Marks Browarsky, Second Vice President
Mr. M. Kingsbacher, Treasurer
Mr. A. C. Speyer, Fin. & Rec. Sec.

BOARD OF DIRECTORS --THREE YEAR TERM

Dr. K. I. Sanes,
Mr. Edgar J. Kaufmann,
Mr. Lewis M. Alpern,
Mr. Samuel Kraus.

Dr. K. I. Sanes & Mr. I. W. Frank made various remarks on a New, up-to-date Laboratory consisting of X-Ray, Pathological and Research Laboratory for the Future, bigger Montefiore Hospital.

Rabbi M. M. Mazure was called upon for remarks.

There being no further business, the meeting adjourned.

LETTERS SENT TO: Mr. Edgar J. Kaufmann, Mr. Samuel Kraus, Dr. K. I. Sanes, Mr. Lewis M. Alpern, Mr. M. Kingsbacher, Mr. Marks Browarsky and the Staff.

MEETING OF THE BOARD OF DIRECTORS HELD WEDNESDAY EVENING,
February 13, 1918 at the Montefiore Hospital, Nurses'
Auditorium, 3000 Center Ave.

Meeting called to order by Mr. A. L. Rauh, Chairman, Pro Tem.

Members present:

Mr. A. C. Speyer,	Mr. Adolph Edlis,	Mr. L. Gordon, Jr
Dr. A. L. Lewin,	Mr. H. B. Ferguson,	Mr. A. L. Rauh
Mr. Lewis M. Alpern,	Dr. K. I. Sanes,	Mrs. Wm. Wolk
Mrs. A. Bernstein,	Mrs. J. H. Cohen,	Mrs. B. Davis
Mrs. M. A. Goodstone,	Mrs. Mrs. Lasday,	Mrs. S. Davis
Mrs. I. Scheinman,	Mrs. L. Gordon,	Mrs. A. M. Ress

Report of the Superintendent received, read and ordered filed.

Upon motion duly made and seconded, it was resolved "That all pupil nurses entering the school be paid \$6.00 per month during probation period, also all the nurses' salaries be raised as follows:-- Juniors from \$6.00 to \$8.00 per month; Intermediates from \$8.00 to \$10.00 per month; and Seniors from \$10.00 to \$12.00 per month." Carried.

A communication from the Hebrew Ladies' Aid Society was read and upon motion duly made and seconded, it was ordered laid on the table.

Upon motion duly made and seconded, it was resolved:--
"That WHEREAS the Tenth Anniversary of this Hospital is shortly to be celebrated and
WHEREAS this Hospital is in vital need of additional buildings and facilities, that we herewith petition the Said Federation of Jewish Philanthropies to aid us morally and financially."
"The merit of the work that we have been doing is well-known to them and to the community and we look to this community for their heart-felt support in the effort to enlarge our Institution and to care for the many who have applied to us and whom we have been unable to accept." (Copy of this resolution is to be presented to the Federation by those of our Board who are also members of the Federation Board.)

Upon motion duly made and seconded it was "Resolved that a Committee of three be appointed to revise the Constitution & By-Laws and report at the next meeting of the Board." Committee as follows
Mr. H. B. Ferguson, Chairman, Mr. A. L. Rauh and Drs. A. L. Lewin and K. I. Sanes.

Election of the Executive Committee for the ensuing year is as follows:

Mr. Henry Jackson,	Mr. I. W. Frank,	Mr. M. Browarsky,
Mr. M. Kingsbacher,	Mr. A. C. Speyer,	Mr. A. L. Rauh,
Mr. Samuel Kraus,	Dr. A. L. Lewin,	Dr. K. I. Sanes,
Mr. Edgar J. Kaufmann,	Mrs. H. Finkelpearl,	Mrs. B. Davis,
Mr. H. B. Ferguson,	Mrs. Wm. Wolk	

There being no further business, the meeting adjourned.

Letters sent to: Mrs. H. Finkelpearl, Mr. M. Browarsky and
Mr. Edgar J. Kaufmann

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Meeting of the Board of Directors held Wednesday evening
March 20th, 1918 at ~~the~~ the Montefiore Hospital, Nurses'
Auditorium, 3000 Center Ave. at 8:00 P. M.

Meeting called to order by the president, Mr. Henry Jackson.

The following members present:

Mr. Henry Jackson, Mr. M. Kingsbacher, Mr. A. C. Speyer,
Mr. L. Gordon, Jr., Dr. A. L. Lewin, Mr. H.B. Ferguson,
Mr. A. L. Rauh, Mr. L. M. Alpern, Mr. Samuel Kraus,
Mrs. H. I. Alpern, Mrs. Chas. Davis, Mrs. L. Gordon,
Mrs. M. Krieger.

Report of the Superintendent received, read, and ordered filed.

Report of the Executive Committee was received, read and
approved as read.

Upon motion duly made and seconded, the repairing of the
Help's Quarters and Present Pathological Laboratory was
authorized, also fixing of the Fire Escapes.

Received letter from Dr. J. J. Grekon, which was referred to
the proper Committee.

A communication was received from Mr. Chas. H. Sachs notifying
us of the "Will of the late Mr. Max Tapolsky". Letter of
acknowledgement sent to Mr. Sachs for his kind offices.
His Letter follows: "Pittsburg, Pa., Feb. 15, 1918; Montefiore
Hospital Ass'n. Gentlemen: I desire to inform you that
Mr. Max Tapolsky, deceased, in his last will and testament, which
has been probated in the Register's Office of Allegheny County,
has bequeathed to you the sum of five hundred (\$500) dollars.
Yours truly, CHAS. H. SACHS. P. S...The above legacy will be
paid in about six months, less inheritance tax."

A communication was received from Attorney A. C. Stein notifying
us of the Will of Rachel Margolis. Letter of acknowledgement
sent Mr. Stein for his kind offices. His letter follows:
"Feb. 25, 1918..Montefiore Hospital...Gentlemen: At your con-
venience, you may call at the office and receive the legacy due
you under the Will of Rachel Margolis. Very respectfully yours,
A. C. STEIN."

Upon motion due made, seconded and carried, it was resolved that
"A Committee of five be appointed to submit names of various
architects with their qualifications, for the ultimate purpose
of securing a plan of and for buildings. Committee appointed
by the President is as follows:

Mr. H. B. Ferguson, Chairman of the Committee appointed at the
previous Board Meeting for the revision of the Constitution
& By-Laws presented his report and read to the Board the new
form as suggested by him and his committee. After the reading
of the proposed By-laws and Constitution, it was moved that
the Constitution and By-Laws be presented at the next Board
Board Meeting for either adoption or rejection.

Upon motion duly made, seconded and carried, it was resolved "That the Board hereby gives the privilege to the Treasurer to transfer the checking and banking account of this Institution from the Washington Trust Co. to the Bank of Pittsburg, N. A., His reason being more convenient and handier for said Treasurer. Passed.

Upon motion duly made, seconded and carried, it was resolved that "Authority be given to the Treasurer to negotiate a loan with the Bank of Pittsburg, N. A., to replace the present loan at the Washington Trust Co. Passed.

The following communication was read from the Staff: "Please be advised that at the meeting of the Staff held January 4th, 1918 motion was made, seconded and carried unanimously recommending to you the appointment of Dr. Maurice F. Goldsmith, now **direstor** of the X-Ray Laboratory, to full staffship position. A similar motion prevailed in the case of Dr. Wm. Greenfeld, now in charge of the Pathological Laboratory, who is recommended as a member of the Hospital Staff. The above action was taken at the suggestion of the Bureau of Medical Education & Licensure. Very truly yours, N. J. WEILL, Sec'y, Medical Staff."

Upon motion duly made, seconded and **carried**, it was resolved to appoint Dr. M. F. Goldsmith and Dr. Wm. Greenfeld to full staffship, and notifying them of their appointment.

There being no other business, the meeting adjourned.

*A. H. ...
July 7.*

Letters sent to:
Dr. M. F. Goldsmith
Dr. Wm. Greenfeld

Meeting of the Board of Directors held Wednesday evening, April 20th, 1918 at the Montefiore Hospital, Nurses' Auditorium, 3000 Center Ave. at 8:00 P. M.

Meeting called to order by the President, Mr. Henry Jackson.

Members present:

Mr. Henry Jackson,	Mr. I. W. Frank,	Mr. A. C. Speyer,
Mr. Adolph Edlis,	Mr. L. Gordon, Jr.	Dr. A. L. Lewin,
Mr. H. B. Ferguson,	Mr. A. L. Rauh,	Mr. Ed. J. Kaufmann,
Dr. K. I. Sanes,	Mr. H. I. Alpern,	Mrs. A. Bernstein,
Mrs. H. M. Cuff,	Mrs. B. Davis,	Mrs. E. N. Finkelhor,
Mrs. H. Finkelpearl,	Mrs. L. Gordon,	Mrs. H. Jackson,
Mrs. M. Krieger,	Mrs. Bennett Levy,	Mrs. P. Loevner,
Mrs. A. M. Ress,	Mrs. I. Scheinman,	Mrs. J. N. Wolk
Mrs. Wm. Wolk.		

Report of Superintendent received, read and ordered filed.

The Executive Committee and the Training School Committee both made a nominal report.

- ✓ Mr. H. B. Ferguson, Chairman of the Committee on Constitution & By-Laws made his report and it was regularly moved and seconded "That the Board hereby adopts the following paragraphs of the New By-Laws and that this adoption is made subject to the future acceptance of a New Constitution and to the approval of their legality in accordance with the said New Constitution."

RULES THAT ARE TO BE ADOPTED:

- ✓ "Honorary Members may be elected by the Board of Trustees but they shall not be entitled to vote.

"There shall be held annually in the month of January a meeting of the Members of the Association, 30 of whom shall form a quorum, for the purpose of electing a Board of Trustees and other business as may come before them.

"The Affairs of the Association shall be under the direction and Management of a Board of Trustees of 21 Members, 5 of whom are to be chosen by the Hebrew Ladies' Hospital Aid Society and 16 to be chosen by Ballot by Life Members and Regular Members of the Montefiore Hospital Association from their number. These Trustees shall be elected in three classes to serve three years each and until their successors are elected, so arranged so that one-third of the members are elected at the annual meeting each year. The persons voted for having the highest number of votes shall be declared elected and a written return of each election shall be certified and given to the Board of Trustees and entered under minutes.

"The Trustees at the first regular meeting following the annual election shall elect a President, First Vice President, Second Vice President, Secretary and Treasurer.

"The Board of Trustees shall at all times be fully authorized to purchase or otherwise acquire, for the corporation and in the name of the corporation, real, personal or mixed property of any kind whatever; and to sell, convey, lease and encumber the same; and to borrow money; all for the use, object and benefit of the Hospital, and to execute all other powers of the corporation over all the estate and property of the corporation, whether its own or held by it in trust, for any purpose. To it shall be committed the care and expenditure of the funds of the Institution. It shall have power to adopt a common seal and to alter same; to make By-Laws, rules and regulations, and to fill vacancies in its own body; to choose the officers of the corporation, appoint its agents, assistants and attendants, and to fix their compensation. It shall have control and direction of all officers, physicians and employees and shall have power to remove the same unless otherwise provided in the By-Laws. It shall prescribe the kind and character of patients and terms and conditions upon which they shall be admitted to the Hospital; and it shall have power to generally transact the entire business of the corporation.

"No Trustee shall receive any compensation whatsoever for the discharge of his official duties as Trustee."

There being no further business, the meeting adjourned.


Secretary.

Meeting of the Board of Directors held Wednesday evening,
May 22nd, 1918 at the Montefiore Hospital, Nurses' Auditorium

Meeting called to order by the President, Mr. Henry Jackson at
8:00 P. M. with the following members present:

Mr. Henry Jackson, Dr. H. Finkelppearl, Mr. Lewis M. Alpern,
Mr. H. B. Ferguson, Mr. L. Gordon, Jr. Mrs. H. Finkelppearl,
Mrs. H. Jackson, Mrs. I. Scheinman, Mrs. J. N. Wolk
Mrs. Wm. Wolk.

Minutes of previous meeting read and approved with corrections.

Report of office received and ordered filed.

Report of Superintendent received, read and ordered filed.
Recommendations of same to be looked into later.

It is moved and seconded that a letter be sent to the Federation
stating the financial condition of the Hospital and notifying them
that an increase will be necessary.

Communication of Dr. Bessie Greenberger read and referred to the
Executive Committee and the Executive Committee of the Staff.

Communication of the Training School Committee received, read,
and upon motion seconded and carried, the salary of Miss Reilly,
Directress of Nurses, be increased to \$100.00 per month.

There being no further business, upon motion duly made and
seconded, the meeting adjourned.

J. H. Wolk


Secretary,
Pro Tem.

Meeting of the Board of Directors held Wednesday evening,
June 19th, 1918 at the Montefiore Hospital, Nurses'
Auditoirum.

The following members present:

Mr. Henry Jackson,	Mr. A. C. Speyer,	Mr. A. L. Rauh,
Dr. K. I. Sanes,	Mrs. Samuel Osgood,	Mrs. S. Davis,
Mrs. Henry Jackson,	Mrs. A. M. Ress,	

There were not enough members present to complete a quorum
and for that reason there was no meeting held.


Secretary.

Meeting of the Board of Directors held Wednesday evening,
September 11, 1918 at the Montefiore Hospital, Nurses'
Auditorium, 3000 Center Ave. at 8:00 P. M.

Meeting called to order by Mr. Henry Jackson, President.

Following members present:

Mr. Henry Jackson, Mr. A. C. Speyer, Mr. Adolph Edlis,
Dr. A. L. Lewin, Mr. A. L. Rauh, Mrs. J. H. Cohen,
Mrs. B. Davis, Mrs. M. A. Goodstone, Mrs. H. Jackson, Mrs. A. M. Rens

Report of Superintendent received, read and ordered filed.

The resignation of Dr. Wm. Greenfield was read, and upon
motion duly made and seconded was accepted.

The Secretary was ordered to notify Dr. Lipschutz we cannot
increase his salary.

Upon motion duly made and seconded, the contribution to
the Co-operative Welfare Association of \$50.00 was approved.

Upon motion duly made and seconded, it was resolved that the
Treasurer of the Montefiore Hospital Ass'n shall have authority
to sign reports to the State.

The President, Mr. Henry Jackson, was substituted as
Chairman of the New Building Committee, Mr. H. B. Ferguson
being absent.

Dr. A. L. Lewin reported relative to the schedule of
services of Doctors - that complete schedule had not been arrang-
ed, but that there was ample evidence that all matters would
be properly looked after.

It was duly moved and seconded that the President have
authority to sign all official papers and affix the seal. Carried.

Upon motion duly made and seconded, approval was given as
to a salary of \$1200.00 per annum for Dr. J. J. Grekin, and
\$130.00 a month for Miss Anna Burrier, as Assistant Pathologist
and Druggist combined.

There being no further business, the meeting adjourned.

Handwritten signature

MEETING OF THE BOARD OF TRUSTEES HELD WEDNESDAY EVENING,
December 18, 1918 at the Montefiore Hospital, Nurses' Auditorium
at 8:00 P. M.

MEMBERS PRESENT:

Mr. Henry Jackson,	Mrs. J. N. Wolk,	Mrs. I. Scheinman,
Mr. Joseph Bennett,	Mr. L. Gordon,	Dr. A. L. Lewin,
Mr. A. L. Rauh,	Mr. Aaron Bernstein,	Mrs. J. H. Cohen,
Mrs. H. M. Cuff,	Mrs. S. Davis,	Mrs. E. N. Finkelhor,
Mrs. H. Finkelparl,	Mrs. M. A. Goodstone,	Mrs. L. Gordon,
Mrs. Henry Jackson,	Mrs. M. Krieger,	Mrs. Wm. Lasday,
Mrs. Bennett Levy,	Mrs. Wm. Wolkman,	Mrs. S. Osgood,
Mrs. A. M. Ress,		

Meeting called to order at 8:00 P. M. with Mr. Henry Jackson, President,
in the chair.

Minutes of the previous meeting read and approved as read.

Report of the Superintendent read and ordered filed. Carried.

Communications read and acted on.

The Annual Meeting is to be held Sunday, January 19, 1919 at the
Montefiore Hospital, Nurses' Auditorium.

Check received from Mr. & Mrs. Morris Kwall to be placed to the credit
of the Building Fund.

It is moved and seconded that a nice letter be sent to Dr. Sanes.

Mr. L. Gordon donated in honor of the return of his son from service
to the Building Fund of the Hospital--\$200.00.

Letter sent by Dr. H. Finkelparl to the Board was received and it was
moved and seconded that the letter be presented at the Annual Meeting
of the Federation.

Mr. Jackson reported that the Committee appeared before the State
Board of Charities for the two years appropriated \$57,500.00 for
Maintenance; \$7,500.00 for Pathological & X-Ray Laboratories; \$3500.00
Equipment for Pathological Laboratories

\$100000.00 For New Hospital Building; \$60,000.00 for New Nurses' Home
\$25,000.00 for Pathological & X-Ray Building including
Superintendent's Quarters and Internes' Quarters.

making a total asked for \$253,500.00

Dr. A. L. Lewin suggested Mr. A. L. Rauh, Mr. L. M. Alpern,
Mrs. M. A. Goodstone, Mrs. Simon Davis, Mrs. M. H. Cuff
for the Nominating Committee.

It is moved and seconded that the above be unanimously elected
and the Secretary cast the ballot. The Secretary cast the
ballot and ^{reported} the election of the above five for the Nominating
Committee.

It is moved and seconded that a Committee of three be appointed
to investigate the charges and complaints; to bring in a written
recommendation as to the verification of these complaints--
and report to the next meeting of the Board of Trustees.

Committee as follows: Dr. A. L. Lewin with power to appoint
two others.

It is moved and seconded that the Board appropriate a sum not
to exceed \$100.00 to be used in presents in appreciation of
the faithful services of the Nurses, Attendants, Superintendent,
Mrs. Henry Jackson and Mrs. M. A. Goodstone to purchase these
presents.

It is moved and seconded to adjourn,



Secretary, Pro Tem